

HAMPTON UNIVERSITY  
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September 15, 2006

Dr. Joyce Jarrett, Provost  
Hampton University  
Hampton, Virginia 23668

Dear Dr. Jarrett:

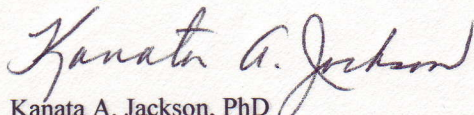
Please accept this letter as a formal endorsement for the tenure and promotion application of Professor Shannon Chance, AIA. I have known Shanon Chance as a colleague since 1999. Her tenure has without rebate, evidenced a discernable commitment to the overarching mission of the university. Shanon is actively involved in university life; collaborative efforts to enhance study abroad opportunities at HU and in extending the university's service and presence on local, state, national and international levels.

Professor Chance has declared teaching as her "area of distinction". Her curriculum vita details an extensive research agenda and funded program activities that have progressively enhanced her teaching capabilities and informed her instruction within the field of architectural education. Earning architectural licensure (2005), securing \$96,000 in various grants to conduct architectural study abroad programs in Africa (2002, 2004, 2005), publishing textbook chapters on housing for long-term health care (2006), and serving as a Portsmouth, Virginia commissioner for architectural review (2003-2006) all make Shanon a more effective architecture teacher. These experiences help her convey the technical, theoretical and social aspects of architecture to her students. In addition to delivering quality courses, Shanon involves students in programs outside of the classroom, encourages extra-curricular activities, and provides conscientious and thorough advising for students. Her interactions with students are undergirded by an emphasis on professional and behavioral ethics.

One of the benchmarks for tenured professors is continual learning. Shanon has enrolled in postgraduate courses. Most recently she enrolled in the "The College Student: Developmental Theme and Social Contexts" and "Research Methods in Education" at the College of William and Mary. Lessons learned in these courses will strengthen and inform the instructional content of her courses. As a professional educator, Shanon will be in a position to contribute to the global body of knowledge by conducting funded research regarding the connection between architectural education and study abroad.

Finally, I have enjoyed collaborating with Professor Chance on the VTRIP grant and in expanding the university's efforts to increase our students' interest and participation in study abroad opportunities. I consider her an able colleague and am confident that she will continue to make noteworthy contributions to and on behalf of the university. I enthusiastically endorse Shanon Chance's application for tenure and promotion to the rank of Associate Professor.

Sincerely,



Kanata A. Jackson, PhD  
Chair and Associate Professor  
Department of Management